



Connect (Action Plan)

The final section of the master plan report establishes priorities for implementation of the recommendations based on community input, and provides the Parks Department and Parks and Recreation Board with a foundation to move forward in budgeting and planning for implementation. A critical element for this master plan is that it provides direction for the future of the parks system while remaining flexible in its implementation. Clear direction in the plan establishes transparency for the long-term vision for the Parks System. Flexibility allows for the department and board to react to variables out of their control and take advantage of opportunities that present themselves, while always moving towards the vision identified for the City of Marshall Parks System.

This phase of the master plan process also includes sharing the recommendations and next steps with the community through a final document that is clear and accessible. It is a celebration of the community participation in this planning process and refocus from establishing the vision to implementing the vision for the Marshall Parks System.



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Foundation

The City of Marshall Parks and Recreation Department has a defined Mission Statement. This statement identifies the Parks Department purpose and the values important to achieving its purpose. It establishes a home base, or center, for decisions made by the department and board. This statement remains at the heart of this master plan, and is a foundation on which implementation of the plan should be viewed.

Marshall Parks and Recreation Mission Statement:

“The Marshall Parks and Recreation Department and Park Board will strive to be fiscally responsible in maintaining and expanding facilities, land and programs accessible to the citizens of Marshall and Saline County.”

Vision Statements

The five vision statements outlined below were identified by the community as the most important roles, benefits, and initiatives for the Marshall Parks and Recreation Department to play and provide for residents and the future of the city. As part of the Community Needs and Interests Survey, respondents were asked to identify what roles and benefits from parks and recreation are important to them and to the City of Marshall. Additionally they were asked what initiatives to improve parks and recreation should be pursued in Marshall. The top responses and the percent of respondents who supported the response are noted below:

Initiatives to Improve Marshall Parks and Recreation

- Upgrade and Improve Existing Parks Amenities - 85%
- Develop New Hard Surface Trails - 67%
- Acquire Land for Preservation and Trail Development - 77%

Roles and Benefits from Parks and Recreation

- Improve Quality of Life in Marshall (97%)
- Improve Physical Health & Fitness (94%)
- Improve Mental Health & Reduce Stress (93%)
- Provide Community Interaction (90%)

Based on the consistency of these desired initiatives, benefits, and roles they have been incorporated into the Action Plan as Vision Statements as guides to assess the impact of each recommendation. The more of these vision statements a recommendation is identified as having the potential to support for the Marshall community, the greater value it may bring with its implementation.

Together with other considerations these statements can be used to message the community-wide impact the master plan can have on Marshall. These statements can also be used as reference points for how the recommendations can enhance or support initiatives brought forward by other city departments and in outreach to establish and strengthen partnerships.

PRIORITIZE THE CARE OF EXISTING FACILITIES (EF):

- Maintenance of existing park amenities is critical to providing a stem that brings its best and highest value to the community.
- In most cases investment in repair or replacement of an existing amenity should be a priority over adding a new amenity to a park.

SUPPORT COMMUNITY HEALTH AND QUALITY OF LIFE (HQ):

- More time spent in parks and green spaces can help individuals fight against mental health issues like depression, anxiety and stress.
- Focus on increased opportunities of the Marshall Community to access parks and outdoor programs.

EXPAND RECREATION OPPORTUNITIES (RO):

- Identifying community needs or recreation trends that will increase offerings within the parks and recreation system.
- Consideration for distributing opportunities to all parks for community access and encourage use of existing and/ or future parks.

PROMOTE COMMUNITY INTERACTION (CI):

- Prioritize programs and amenities to activate parks and provide recreation opportunities for all community member.

FINANCIALLY RESPONSIBLE AND RESPONSIVE (FR):

- Maximize fiscal responsibility through capital planning and assessment of operational costs, revenue generation, and value to community.
- Prioritize partnerships and grant funding to assist with capital and operational cost when in the best interest of Marshall.

Action Plan

Introduction

The Action Plan provides an overview of the master plan recommendations, summary of community identified priorities for implementation, and key factors for consideration in establishing an approach to implementation. The Action Plan is organized by the focus areas identified in the Build chapter of this report. These focus areas are:

1. Parkland
2. Trails and Connectivity
3. Amenities
4. Programs and Events
5. Maintenance and Operations*

*Operations is a combination of recommendations defined by implementation of other sections and internal department focused recommendations. They were not presented for community prioritization.

Each recommendation is supported by key factors that will guide implementation. These factors are important to consider when advancing a recommendation for implementation and determining an approach to implementation.

Action Plan Key Factors are:

- **Level of Impact** - summarize the focus of each recommendation and the impact it can have on the future of the Marshall Parks System.

These include:

Maintenance - *The impact of these recommendations will result in maintaining the existing park amenities and offerings.*

Enhancement - *The impact of these recommendations will result in addressing needs and expanding complimentary park amenities.*

Visionary - *The impact of these recommendations will result in a significant change in recreation opportunities available to the Marshall community and may change the role of parks and recreation in the City of Marshall and Saline County.*

- **Vision Statements** - community identified goals for the parks system that are advanced by the recommendation. (pg.78)
- **Timeline** - the anticipated window of time when the recommendation would likely be identified for implementation. These windows of time have been established based on community input, team assessment, and anticipated critical path at the time of the plan. The timeline is flexible as opportunities or factors may occur that would change a specific recommendation timeline. Timeline windows are: *Short-term 1-5 years = ST, Mid-term 6-15 years = MT and Long-term 16+ years = LT).*
- **Implementation Responsibility (IR)**- While multiple entities will play a part in the implementations process for most recommendations, the identified entity will be key to seeing it complete. Entities include: *Parks Department Leadership/Staff = PL, Parks and Recreation Board = RB, and Partner Participation (internal and external) = PP.*

Along with the key factors matrix the Action Plan includes a summary of community identified implementation priorities for each focus area. These priorities identify where the community feels the greatest need for investment in the future of the parks system should occur.

The community was also asked to prioritize the recommendation focus area based on the importance to them. Based on the community response a focus on Investing in Operations and Maintenance is the top priority with 30% of respondents ranking this their number one priority. Parkland was number two with 23% of respondents identifying this as their number one priority.

The Action Plan is anticipated to be a living document. It is a reference tool to assist the City of Marshall Parks and Recreation Department with identification of implementation priorities, supporting documents for team building outreach, and reference for messaging the goals and approach to implementation.

This document is also a fluid document. Since it represents an approach shaped by current factors and conditions it should be reviewed regularly and updated as needed to reflect completed recommendations, add recommendations, or changes to key factors or priorities based on the needs and opportunities at that time.

A schedule for review of this document could coincide with review of the Annual Report and confirmation of the Capital Improvements Plan as each could have an impact on the other if changes are made.

RECOMMENDATIONS PRIORITY RANKING

- 1 Amenities
- 2 Maintenance & Operations
- 3 Trails & Connectivity
- 4 Programs & Events
- 5 Parkland

1. Parkland

Primary Action Items:

- Acquisition of land to expand existing parks
- Acquisition of parkland to develop up to three new Neighborhood Parks (5-15 ac.) to provide equitable distribution of parkland throughout the city and provide locations for community desired amenities.
- Develop the Hab Center Park as an athletic field focused park with supporting amenities to provide a park for all of Marshall.
- Establish design standards that reinforce the Marshall identity within the parks and considers the full cost of park development.

Recommendation	Level of Impact	Vision Statements					Timeline	IR
		EF	HQ	RO	CI	FR		
1.0 Parkland								
1.1 Additional Parkland Acquisition	Enhancement		✓	✓	✓		LT	PP
1.2 One Community Park - Hab Center (+/-50 acres)	Visionary		✓	✓	✓	✓	LT	PP
1.3 Impacts of Expanded Parkland	Enhancement		✓	✓	✓	✓	ST	PL

PARKLAND PRIORITY RANKING

- 1 Additional Parkland - Expand Existing Parks
 - 2 Additional Parkland - Develop up to three New Neighborhood Parks (5-15 ac.)
 - 3 Additional Parkland - Acquisition for Connectivity (Trails)
 - 4 Develop the Hab Center Park
- Design Standards to Include full Cost and Program Impact of Expanded Parkland (*fundamental action not included for community prioritization*)

The community was asked to identify their implementation priorities for the Parkland.

- The number one priority was to Expand Existing Parks with just under 50% of respondents identifying it as their number one.
- Developing Neighborhood Parks had the second highest percentage of top choice at 21%, but it had the same percentage of people rank it as their number four choice.
- Development of the Hab Center scored the lowest and only 15% of respondents had it as their first choice and 40% had it as their last choice. No comments were left with more information on why individuals ranked it low.
- Many respondent comments noted a preference to focus on what we already have, and expressed concerns with how a new park would be maintained.
- Multiple comments regarding a desire to keep the pool.

2. Trails and Connectivity

Primary Action Items:

- Standards for internal park trails and prioritize accessible walks in all park.
- Identify next steps for community-wide connector trails and linking to regional trails.
- Define components for trail toolkit of trailheads and signage.

Recommendation	Level of Impact	Vision Statements					Timeline	IR
		EF	HQ	RO	CI	FR		
2.0 Trails and Connectivity								
2.1 Internal Park Trails								
2.1.1 Internal Loop Trails in all Parks	Enhancement		✓	✓	✓		ST	PL
2.1.2 Accessible Trails	Maintenance	✓	✓				ST	PL
2.1.3 Minimum trail widths based on use	Maintenance	✓					ST	PL
2.1.4 Secondary Trail Systems (natural areas)	Enhancement		✓	✓		✓	MT	PL
2.2 External Trails								
2.2.1 Access to Parks	Visionary		✓	✓	✓		LT	PP
2.2.2 Connections to Neighborhoods	Enhancement		✓	✓	✓		LT	PP
2.3 Trail System Support								
2.3.1 Trailheads	Enhancement			✓			MT	PP
2.3.2 Signage	Enhancement			✓			ST	RB

TRAILS & CONNECTIVITY PRIORITY RANKING

- 1 Internal Park Trails -IFP
- 2 External Trails - Rail Corridor
- 3 External Trails - Sidewalks and Protected Bike Lanes
- 4 Internal Park Trails -Peyton Park
- 5 Trailhead & Signage Standards

The community was asked to identify their implementation priorities for the Trails and Connectivity recommendations.

- The number one priority was to focus on developing Internal Park Trails at Indian Foothills Park. Nearly 57% of responses identified this recommendation as their number one priority.
- External Trails recommendations received nearly identical priority scores. The rail corridor development had a higher overall priority ranking, but sidewalks and bike lanes had more number one priority votes.
- 53% of responses had Trailhead Development as the lowest priority.
- Many of the comments were in support of trail development in the parks and connecting destinations outside the park.

3. Park Amenities

Primary Action Items:

- Overview of existing amenity and community/metric based desires for new or expanded amenities
- Identify opportunities for expanded natural resource based amenities.

Recommendation	Level of Impact	Vision Statements					Timeline	IR
		EF	HQ	RO	CI	FR		
3.0 Park Amenities								
3.1 Existing Amenities								
3.1.1 Shelters	Maintenance	✓					ST	PL
3.1.2 Rstrooms	Maintenance	✓					ST	PL
3.1.3 Ballfields	Maintenance	✓					ST	PL
3.1.4 Aquatic Center	Maintenance	✓					ST	RB
3.1.5 Playgrounds	Maintenance	✓					ST	PL
3.1.6 Basketball Courts	Maintenance	✓					ST	PL
3.1.7 Tennis Courts	Maintenance	✓					ST	PL
3.1.8 Sand Volleyball Courts	Enhancement	✓		✓			MT	RB
3.1.9 Skate Park	Enhancement	✓		✓			MT	RB
3.1.10 Disc Golf Course	Enhancement	✓		✓			MT	RB
3.1.11 Horseshoe Pits	Enhancement	✓		✓			MT	RB
3.1.12 Archery Range	Maintenance	✓					ST	RB
3.1.13 Dog Park	Maintenance	✓					ST	PL
3.1.14 Mountain Bike Tail	Enhancement	✓		✓			MT	RB
3.1.15 Wedding Area	Maintenance	✓					MT	RB
3.1.16 Park Signage and Furnishings	Enhancement	✓		✓			MT	PL
3.2 Added or Expanded Amenities								
3.2.1 Playgrounds	Enhancement		✓	✓			MT	RB
3.2.2 Multi-use Fields	Enhancement		✓	✓			MT	RB
3.2.3 Pickleball Courts / Futsal Courts	Enhancement		✓	✓			MT	RB
3.2.4 Performing Arts / Community Event Area	Enhancement		✓	✓			LT	PP
3.2.5 Splash Pad	Enhancement		✓	✓		✓	MT	RB
3.3 Natural Resource Based Amenities								
3.3.1 Lake Minisa Enhancements	Enhancement	✓	✓	✓			MT	RB
3.3.2 Nature Based Education Opportunities	Enhancement		✓	✓	✓		LT	PL
3.3.3 Enhance Tributary Creek Interaction	Enhancement	✓		✓			MT	PL
3.3.4 Evaluate Turf Conversion	Visionary	✓	✓			✓	LT	PL

PARK AMENITIES PRIORITY RANKING

- 1 Improvements Existing Park Amenities
- 2 Add or Expand Amenities
- 3 Develop Natural Resource Based Amenities

The community was asked to identify their implementation priorities for the Park Amenities.

- A consistent theme from the community in this process has been appreciation for what they have in the parks and prioritizing care of existing parks over adding something new. Just under 70% of respondents had Improving the Existing Amenities as the top choice.
- Just over 20% identified adding new amenities or expanding existing amenities as their preferred action item.
- While the desire for natural resource amenities and outdoor education scored highly in the first survey it was the lowest rated item with nearly 56% of respondents having this as their lowest rated recommendation.
- Comments with this question mentioned updating the restrooms and providing more activities for little kids, along with a desire to keep the pool.

4. Programs and Events

Primary Action Items:

- Strengths of existing program and event offerings, key challenges in offering programs
- Process for evaluating existing programs and expanding program offerings
- Establishing an approach to increase cost recovery while maintaining no or nominal cost offerings for the community.

Recommendation	Level of Impact	Vision Statements					Timeline	IR
		EF	HQ	RO	CI	FR		
4.0 Programs and Events								
4.1 Existing Programs and Events								
4.1.1 Partnerships	Enhancement		✓			✓	MT	PP
4.1.2 Youth Programs	Enhancement		✓	✓			MT	PL
4.1.3 Events	Enhancement				✓	✓	MT	PP
4.2 Additional or Expanded Offerings								
4.2.1 Proactive Management of Programs/Events	Visionary	✓				✓	ST	PP
4.2.2 Prioritize New or Expanded Offerings	Visionary		✓		✓	✓	MT	PP
4.3 Cost Recovery and Partnerships								
4.3.1 Balance Programs	Enhancement			✓		✓	LT	PP
4.3.2 Additional Pool Activities	Enhancement	✓				✓	MT	RB

PROGRAMS AND EVENTS PRIORITY RANKING

The community was asked to identify their implementation priorities for the Programs and Events recommendations.

- 1** Maintain Existing Programs
 - Almost 54% of respondents identified maintaining and improving existing offerings as their number one priority in this section.
- 2** Additional Programs & Events
 - 36% of people noted adding programs and events as their top preference.
 - Comments requesting additional events and programs were included in the written responses. This was consistent with the feedback received throughout the engagement process.
- 3** Approach to Cost Recovery
 - The needs for partnerships was noted and recognized in the write-in responses.

5. Maintenance and Operations

Primary Action Items:

- Identify priority maintenance items within the existing parks.
- Establish internal processes to establish maintenance programs and measure the value of existing and proposed maintenance.
- Identify current staffing levels and staffing needs based on the plan recommendations.
- Increase efficiencies and the department financial resources to successfully grow a stronger parks system and community.

Recommendation	Level of Impact	Vision Statements					Timeline	IR
		EF	HQ	RO	CI	FR		
5.0 Maintenance & Operations								
5.1 Prioritize Existing Park Amenities								
5.1.1 Shelters	Maintenance	✓				✓	ST	PL
5.1.2 Restrooms	Maintenance	✓				✓	ST	PL
5.1.3 Playgrounds	Maintenance	✓				✓	ST	PL
5.1.4 Aquatic Center	Maintenance	✓				✓	ST	PL
5.1.5 Proactive Measures	Enhancement	✓				✓	MT	PL
5.2 Additional Park Amenities								
5.2.1 Include annual O/M costs in project budgeting	Maintenance			✓		✓	LT	PL
5.2.2 Include lifecycle maintenance /replacement schedule	Enhancement			✓		✓	LT	PL
5.3 Modes of Care								
	Enhancement	✓				✓	MT	PL
5.4 Staffing								
5.4.1 Current Staffing	Enhancement	✓				✓	ST	PL
5.4.2 Future Staffing	Enhancement		✓	✓		✓	LT	RB
5.4.3 Partnerships and Volunteer Groups	Enhancement			✓	✓	✓	MT	RB
5.5 Budget								
5.5.1 Establish a Cost Recovery Target	Enhancement	✓				✓	ST	PL
5.5.2 New Development by Reduce Operating Expenses	Visionary			✓		✓	LT	RB
5.5.3 Funding Strategies	Enhancement	✓	✓	✓	✓	✓	MT	RB

MAINTENANCE & OPERATIONS PRIORITY RANKING

- 1 Focus on Existing Maintenance Needs
- 2 Implement Modes of Care
- 3 Establish Department-wide Cost Recovery Goal
- 4 New Development Funding Through Reduced Operations Costs

The community was asked to identify their implementation priorities for the Maintenance and Operations recommendations.

- Over 70% of respondents identified Prioritize Existing Amenities as their number one priority.
- Implement Modes of Care had the second highest number one preference at 16%.
- The recommendation to fund new development through reduced operational costs was the lowest scoring recommendation with 70% placing it last on their list. This response is likely skewed due to the example of re-purposing the pool used at the Open House to demonstrate how this recommendation could be applied. During the Open House, and in the comments section of this Community Prioritization Survey, many residents expressed their concern over potentially closing the pool. In response to this concern, and to clarify that the recommendation was not to close the pool, the recommendation language has been revised for this final plan to remove this example, but the full boards from the Open House can be found in the appendix.
- Community feedback for this recommendation section included several comments regarding more cameras in the parks for safety and to reduce vandalism.

Early Action Items

Introduction

The identification of Early Action Items is intended to provide the Marshall Parks and Recreation Department with initial projects or actions that address plan recommendations or further define/refine longer term recommendations. These early action items have been identified for each of the five recommendations focus areas and address recommendations of various time lines.

Through the realization of early actions items the City of Marshall will transition the master plan from a planning process to an implementation document. The items will demonstrate to the community that this plan is moving forward based on their input and in a way that strengthens the role of parks and recreation within the City of Marshall and Saline County.

Early action items, like the recommendations action plans, are fluid and can be modified based on opportunities or situations that present themselves following the completion of this plan. The projects below advance the priority areas identified by the community and are viable within current funding and operational structures of the Parks and Recreation Department.

While the recommendations for Peyton Park received overall low priority rankings in the online feedback, all parks in a system are important to the community. The numbers of residents who use Peyton Park may be small compared to Indian Foothills Park, but Peyton Park provides value to those it serves. As a result we have identified recommendations for Peyton Park in this priority list.

The early action items below fall into two categories. One category are action items that address key needs or desires identified in the plan, and the second category is action items that set the ground work for future actions. Both categories can have impacts in the immediate and long term, with physical improvements in the parks, or foundational planning to implement future improvements.

The early action items below have been identified for the City of Marshall Parks Master Plan:

1. Parkland

- *Further study and consideration for development of walkable neighborhood parks (recommendation 1.1)*
- *Further study and coordination for development of the Hab Center. Focus on phasing, partnerships, and costing. (recommendation 1.2)*

2. Trails and Connectivity

- *Design and implementation of +/-0.6 mile accessible loop trail at south end of Indian Foothills Park. (recommendation 2.1)*
- *Design and implementation of accessible walks at Peyton Park. Walks connecting existing sidewalks to new shelter and restroom, playground and court. (recommendation 2.1) *this recommendation should be incorporated with recommendations 5.1.1 and 5.1.2.*

3. Park Amenities

- *Continue strategic replacement of shelters in Indian Foothills Park with ADA access to surrounding amenities. (recommendation 3.1.1)*
- *Budget for Aquatic Center needs assessment / Feasibility Study for long-term recommendations on the pool. (recommendation 3.1.4)*
- *Replace or add playgrounds at shelters as these bring added value to shelter use and rentals. (recommendation 3.1.5)*
- *Evaluate opportunities for turf conversion within Indian Foothills Park and potential operational cost savings. (recommendation 3.3.4)*

4. Programs and Events

- *Engage opportunities to strengthen and expand partnerships for program and event offerings. (recommendation 4.1.1)*
- *Review events calendar and look for ways to increase community events throughout the year. (recommendation 4.1.3)*
- *Evaluate policies and procedures at pool and test actions that may increase attendance and revenues. (recommendation 4.3.2)*

5. Maintenance and Operations

- *Replace shelter at Peyton Park. (recommendation 5.1.1)*
- *Replace Restroom at Peyton Park. (recommendation 5.1.2)*
- *Evaluate and update / replace existing restrooms at Indian Foothills Park. (recommendation 5.1.2)*
- *Paint and gel coat slide at pool. (recommendation 5.1.4)*
- *Initiate life-cycle maintenance and replacement schedules for existing and future park amenities. (recommendation 5.1.5)*
- *Evaluate existing maintenance procedures and applicable Modes of Care. (recommendation 5.3)*
- *Evaluate opportunities to reduce operational costs while maintaining or increasing recreation offerings. (recommendation 5.5.2)*
- *Identify funding strategies for priority recommendations and initiate necessary actions and conversations. (recommendation 5.5.3)*

Order of Magnitude Cost

Introduction

These costs are intended to be general and used for long-range planning purposes. The unit prices do not include costs for planning, surveying, engineering design, property acquisition, contingencies, or other site specific construction costs. Actual construction costs will vary based on the total project scope (i.e. unique site conditions or combination with other projects) and economic conditions at the time of construction.

Order of magnitude costing has been provided for physical amenities and planning efforts where applicable. The use of cost ranges has also been used for some items where scale or extend of work can impact unit or item costs.

Recommendation		General Cost	Level of Impact
1.0 Parkland			
1.1	Additional Parkland Acquisition	N/A	Enhancement
1.2	One Community Park - Hab Center (+/-50 acres)	N/A	Visionary
1.3	Impacts of Expanded Parkland	N/A	Enhancement
2.0 Trails and Connectivity			
2.1 Internal Park Trails			
2.1.1 Internal Loop Trails in all Parks		Price Per Unit	Enhancement
	Paved Asphalt Trail (6'-10' wide)	\$6.00/SF	
	Nature Mulch Trail (4'-6' wide)	\$3.00/SF	
2.1.2 Accessible Trails		Price Per Unit	Maintenance
	Concrete Trail (6' Wide)	\$8-\$10/SF	
2.1.3	Minimum trail widths based on use	N/A	Maintenance
2.1.4	Secondary Trail Systems (natural areas)	N/A	Enhancement
2.2 External Trails			
2.2.1	Access to Parks (10' wide asphalt trail)	\$150,000 - \$200,000 / Mile	Visionary
2.2.2 Connections to Neighborhoods			Enhancement
	Existing Roadway Lane Markings	\$6,000 - \$10,000 / Mile	
	Upgrade Existing Pedestrian Crossing Signal to Accommodate Bicycles	\$15,000 / ea	
	Install Pedestrian Crossing Signal	\$100,000 / ea	
2.3 Trail System Support			
2.3.1 Trailheads			Enhancement
	Minor Trail Head: Concrete pad, bench, trash, bike rack, signage.	\$7,500-\$15,000	
	Major Trail Head: Shelter, Parking, Signage, benches, trash, and bike racks	\$60,000-\$100,000	
2.3.2 Signage		Price Per Unit	Enhancement
	Kiosks	\$1,500-\$5,000 / Sign	
	Educational Signage	\$2,000-\$5000 / Sign	
	Signage Along the Trail	\$100-\$750 / Marker	
3.0 Park Amenities			
3.1 Existing Amenities			
3.1.1 Shelters/ Gazebo		Price Per Unit	Maintenance
	Small (Up to 10 People)	\$25,000-\$50,000	
	Medium (Up to 50 People)	\$50,000-\$80,000	
	Large (Up to 150 People)	\$80,000-\$150,000	
3.1.2 Restrooms			Maintenance
	Small Restroom (Single Family)	\$100,000-\$200,000	
	Large Restroom (Multiple Fixtures)	\$250,000-\$350,000	
3.1.3 Ballfields			Maintenance
	Build Partnerships	N/A	
3.1.4 Aquatic Center			Maintenance
	Commission A Needs Assessment / Feasibility Study	\$50,000-\$75,000	
3.1.5 Playgrounds			Maintenance
	Provide Accessible Walks to parking lots and Shelters	See 2.1.2	
	Shade Structures	\$10,000-\$30,000	
Resilient Playground Surfacing		Price Per Unit	
	Poured in Place Rubber	\$20-\$30/ SF	
	Artificial Turf	\$20-\$25/ SF	
	Engineered Wood Fibers	\$6-\$8/ SF	
3.1.6 Basketball Courts			Maintenance
	Shelter and Drinking Fountain	\$20,000-\$35,000	
	Additional Parking Lot	\$2500/ Space	
3.1.7 Tennis Courts		Price Per Unit	Maintenance
	Additional Tennis Courts (Post Tension Concrete)	\$200,000/ Court	
3.1.8 Sand Volleyball Courts		N/A	Enhancement
3.1.9 Skate Park			Enhancement
	Formal Parking Lot	\$2500/ Space	
	Small Shelter and Lighting	\$50,000-\$100,000	
3.1.10 Disc Golf Course		Price Per Unit	Enhancement
	Parking Lot Near Hole #1	\$2500/ Space	
3.1.11 Horseshoe Pits			Enhancement
	Improve Shelter and Restrooms	\$50,000-\$100,000	
3.1.12	Archery Range/ Marshall Bow Hunters	N/A	Maintenance
3.1.13	Dog Park	N/A	Maintenance
3.1.14 Mountain Bike Trail			Enhancement
	Trail Expansion (Partnerships)	N/A	
	Continual Maintenance (Partnerships)	N/A	
3.1.15 Wedding / Gathering Area			Maintenance
	Permanent Structure and Seating	\$10,000-\$50,000	
3.1.16 Park Signage and Furnishings			Enhancement
	Entry Signage with Landscaping and lighting (Each Entry)	\$10,000-\$30,000	
	Electric Signage	\$50,000 - \$75,000	
3.2 Added or Expanded Amenities			
3.2.1 Playgrounds			Enhancement
	Nature Playground	\$300,000-\$500,000	
	Adventure Playground	\$150,000-\$300,000	
	Small Playground (Shelter Support)	\$50,00-\$75,000	
3.2.2 Multi-use Fields			Enhancement
	Remove backstops on fields #1 and #2, re-grade and add small retaining wall on East	\$75,000-\$100,000	
	Remove Volleyball and Horseshoe and regrade hillside	\$200,000-\$500,000	
	Develop New Field (Field Only)	\$250,000	
3.2.3 Pickleball Courts / Futsal Courts		Price Per Unit	Enhancement
	New Pickleball Courts (Post Tension Concrete)	\$200,000 / 4 courts	
3.2.4 Performing Arts / Community Event Area			Enhancement
	Event Pavilion	\$500,000-\$750,000	
3.2.5 Splash Pad		Price Per Unit	Enhancement
	Splash Pad (includes equipment and surfacing)	\$100,000-\$250,000	
	Destination Splash Pad	\$500,000-\$750,000	
3.3 Natural Resource Based Amenities			
3.3.1 Lake Minisa Enhancements			Enhancement
	Paved Loop Trail with outcrops, boardwalks and fishing piers	\$500,000-\$1M	
3.3.2 Nature Based Education Opportunities			Enhancement
	Develop Nature Based Day-Camps	N/A	
	Outdoor Classroom	\$10,000-\$100,000	
3.3.3 Enhance Tributary Creek Interaction			Enhancement
	Nature Playground, Creek Improvements, Parking Lot, Shelter, and Site Amenities	\$50,000-\$250,000	
3.3.4	Evaluate Turf Conversion	\$1.50/ SF	Visionary

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